

Campus Carlos III

FINANCIAL
REPORT

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The total investment costs associated with the six specific actions to be carried out by Campus Carlos III (CCIII) within the framework of the Campus of International Excellence are estimated at €74.6 million for the four-year period 2009-2012. This amount does not include Personnel costs; if these are included the estimated investment will be €103.5 million.

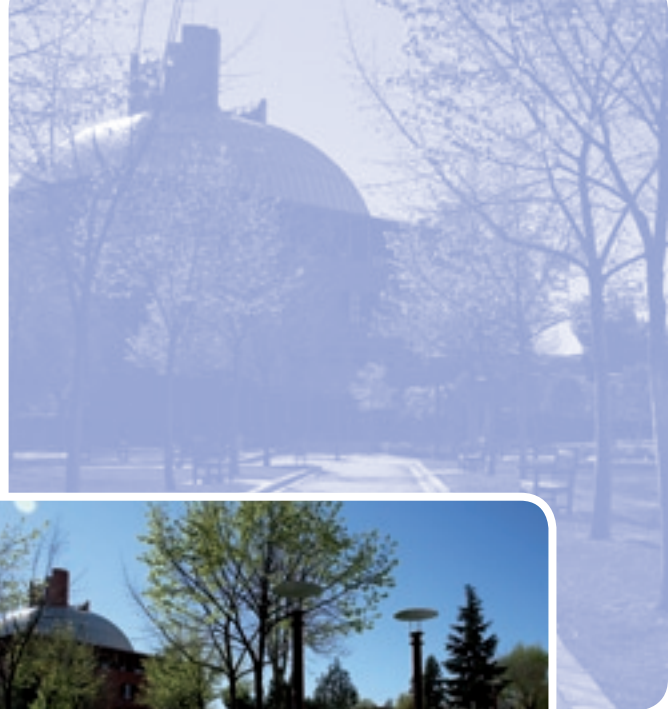
The following table presents the investment breakdown by area and year:

AREA	(Thousands of €)	2009	2010	2011	2012	TOTAL
a) Teaching improvement and Adaptation to EHEA		6.775	6.106	4.206	2.505	19.592
Personnel		2.500	2.500	2.500	2.500	10.000
Financing available from the Regional Government (RG)						
Other available financing						
Additional financing applied for		2.500	2.500	2.500	2.500	10.000
Construction and start up of buildings		1.600	2.050			3.650
Financing available from the RG		800	500			1.300
Other available financing						
Additional financing applied for		800	1.550			2.350
Equipment		2.400	900	750	5	4.055
Financing available from the RG		100	750	5		855
Other available financing		500				500
Additional financing applied for		1.800	900			2.700
Direct operational costs and miscellaneous expenses		275	656	956		1.887
Financing available from the RG		75				75
Other available financing		200				200
Additional financing applied for			656	956		1.612
b) Scientific improvements, knowledge and technology transfer		8.348	13.811	13.020	21.019	46.198
Personnel		4.620	4.620	4.620	4.620	18.480
Financing available from the RG						
Other available financing		600	600	600	600	2.400
Additional financing applied for		4.020	4.020	4.020	4.020	16.080
Construction and start up of buildings		3.728	9.191	6.800	12.600	32.319
Financing available from the RG		2.500		1.000	3.600	7.100
Other available financing			3.100	1.000		4.100
Additional financing applied for		1.228	6.091	4.800	9.000	21.119
Equipment				1.000	3.799	4.799
Financing available from the RG					699	699
Other available financing				600		600
Additional financing applied for				400	3.100	3.500
Direct operational costs and miscellaneous expenses				600		600
Financing available from the RG						
Other available financing						
Additional financing applied for				600		600



AREAS	(Thousands of €)	2009	2010	2011	2012	TOTAL
c) Transforming campus for social integration and integration between campus and surroundings		4.250	8.732	8.580	6.100	27.662
Personnel		100	100	100	100	400
Financing available from the RG						
Other available financing						
Additional financing applied for		100	100	100	100	400
Construction and start up of buildings		2.500	6.800	6.400	5.200	20.900
Financing available from the RG		156	3.300	2.400	1.256	7.112
Other available financing		806	600	2.000	3.544	6.950
Additional financing applied for		1.538	2.800	2.000	400	6.738
Equipment		1.000	1.132	2.000	800	4.932
Financing available from the RG		100	1.041	1.400	412	2.953
Other available financing		300	600	300		1.200
Additional financing applied for		600	91		88	779
Direct operational costs and miscellaneous expenses		650	700	80		1.430
Financing available from the RG		50	603	9		662
Other available financing		600	97	71		768
Additional financing applied for						
TOTAL		19.373	28.649	25.806	29.624	103.452

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As shown in the following table, total financing of the investment will be carried out as follows: 19% will be financed using both general (Investment Contract Program) and specific (Campus improvement, etc.) investment funds provided by the Madrid Regional Government (Comunidad de Madrid), 15% will be covered using funds provided by the University itself, and the remainder (66%), is the amount requested.



BUDGET	(Thousands of €)	2009	2010	2011	2012	TOTAL
Investment		19.373	28.649	25.806	29.624	103.452
Comunidad de Madrid financing (19%)		3.681	5.443	4.903	5.629	19.656
University financing (15%)		2.906	4.297	3.871	4.444	15.518
Amount requested (66%)		12.786	18.908	17.376	19.208	68.278

It is important to point out that since 2008 UC3M has made several investments related to the aforementioned actions – for example, the investment of €0.7 million to adapt its classrooms to the EHEA in 2008 – and that the amounts of financing provided by UC3M itself and by the Comunidad de Madrid indicated in the chart for 2009 and 2010 – €16.3 million – can be considered firm commitments to carry out the actions described in the CCIII plan.

The impact of these new investments in terms of additional overhead and operative costs (permanent staff, cleaning, security, electricity, office material, etc), is not contemplated in the above budget. This is due to the fact that none of these costs will be significant in the period included in this budget (2009–2012), and also because according to the estimations and hypotheses carried out, with correct management, additional operating costs related to the new buildings can be contained. These costs

will be approximately €1.5 million/year starting in 2013 and it is understood that they can be reasonably met with income provided by the new activities which will take place in the buildings.

The actions to be taken in different areas are:

Teaching improvement and Adaptation to the European Higher Education Area (EHEA)

The two actions planned in this area are:

– Adapting classrooms to the EHEA model.

UC3M was the first public Spanish university to adapt its programs to the EHEA. Within this framework, it modified 26 classrooms in the summer of 2008 and 31 in 2009 in order to adapt them to one of the two classroom models established for the new EHEA. This transformation, in addition to the change in floor

plans, also included new furniture, equipment, IT connections, new projector systems and improved sound. During the summers of 2010 and 2011 another 56 rooms will be modified. The total estimated investment for the four-year period is €5.5 million for adaptation and equipment as well as other operating costs.

- Creating Biology and Biochemistry laboratories for the new Bachelor's degree in Biomedical Engineering.

In order to launch this new degree program, 1,300 m² of currently occupied space will be transformed to create two laboratories, four classrooms and eighteen offices for academic and research staff. The total estimated investment is €4.092 million and, as in the above case, corresponds to both construction and equipment for laboratories and teaching, as well as other operating costs.

Excluding personnel costs, the total estimated amount is 9.592 million; €5.5 million allocated to the first activity and €4.092 million to the second. The amount requested is €6.662 million.

Scientific improvement and knowledge and technology transfer

In this area, the two actions planned require large-scale investment.

- Constructing a new building in Getafe to house the new "Campus Carlos III" School for Postgraduate Studies.

The total estimated investment for this is €30.418 million, 10% of which is designated for equipment. The new School for Postgraduate Studies building will have a total of 19,225 m² with 21 classrooms which will occupy 1,680 m² and provide room for 1,240 students, office space for academic and research staff (2,283m²), meeting rooms, management offices, administrative areas and library (3,987m²).

- Constructing the 2nd Phase of the Scientific Park.

The estimated investment is €7.3 million in construction, equipment and miscellaneous expenses. This phase includes a new 3,500 m² building to house the areas of Pre-incubation, Non-technology based companies and the Campus of the Entrepreneur.





The total amount budgeted for these two actions is €37.718 million (excluding personnel costs). Of that amount, €32.319 million correspond to construction and start up of the buildings, and €5.399 million are allocated to miscellaneous expenses. The amount requested is €25.219 million.

Transformation of the Campus for Social integration and integration between the campus and its surroundings

The actions planned in this area are:

- Constructing a new residence hall for students and faculty on the Getafe Campus.

The principle aim of the new building, with its 10 double rooms, 300 singles and 6 equipped for the disabled, is to facilitate the internationalization and mobility of University students and faculty members. There will be common study areas as well as spaces for cultural activities, sports and entertainment, in addition to the 2,500 m² set aside for parking and 4,300 m² of landscaped areas. The total estimated cost of this project is €18.462 million.

- Adapting the Campus for sustainable development and accessibility.

The aim of this action, with a total budget of €8.8 million for construction, equipment and miscellaneous expenses, is to design and put into effect a Sustainable Mobility Plan, an Energy Efficiency Plan, and an Integral Accessibility Plan to eliminate architectural barriers and improve accessibility for the disabled.

The budget for these two activities is €27.262 million, excluding personnel costs, €20.9 million of which will be allocated to construction and start up of buildings, and €6.362 million to equipment and miscellaneous expenses. The amount requested is €7.517 million.

The total amount requested, excluding personnel costs, is €39.398 million, and €68.278 million including personnel costs.

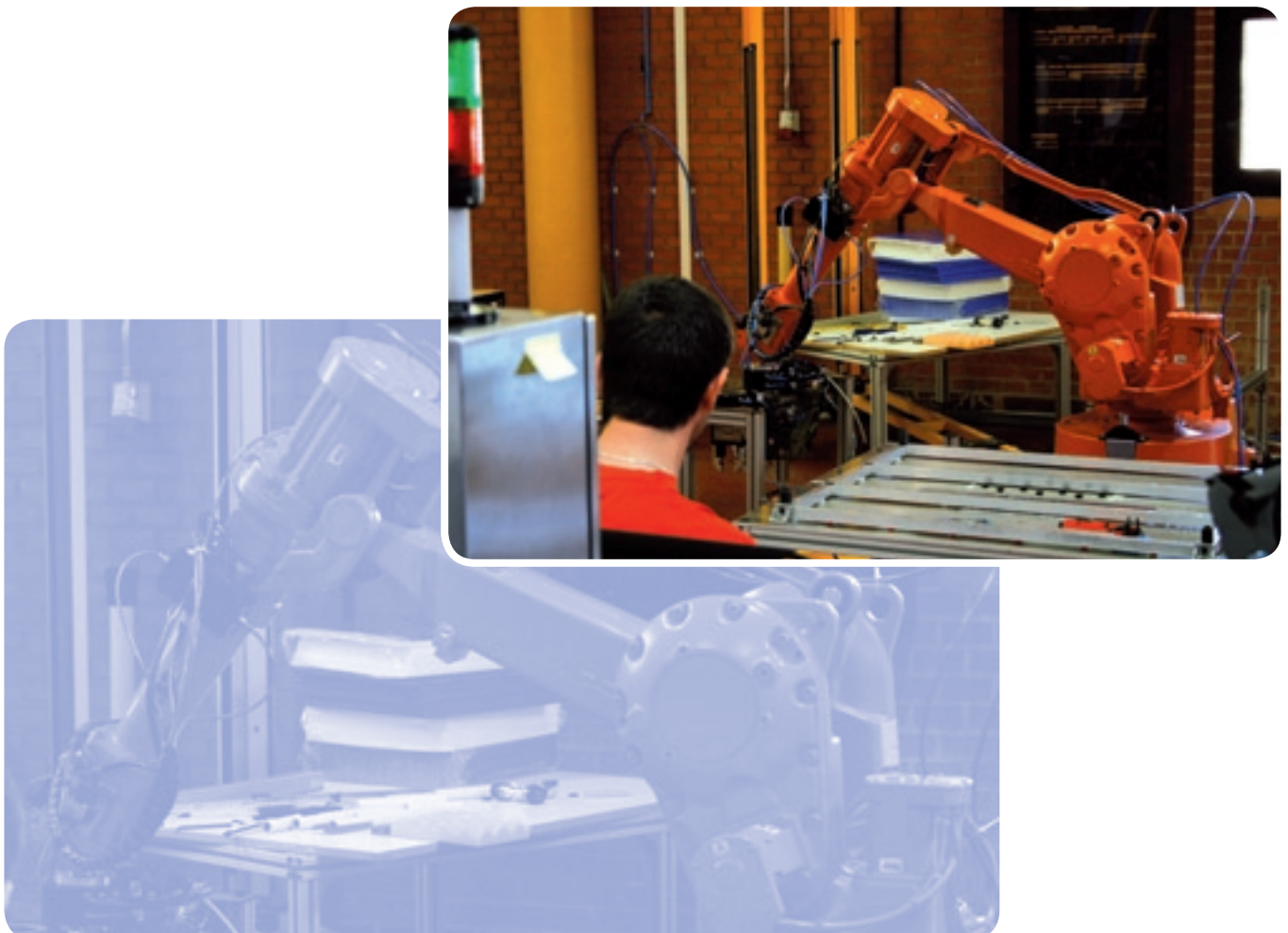
Estimated Personnel costs in the different areas are:

- **Improving teaching and adaptation to the EHEA**
€2 million per year to hire additional academic staff for the new Bachelor's degrees, and €0.5 million per year in Calls for Teaching Support and Teaching Innovation. Total: €2.5 million per year for a total of €10 million.
- **Scientific improvement and knowledge and technology transfer**
€4.02 million per year for a Program to attract talent and one for research productivity incentives, as well as €20,000 per year for the Chairs of Excellence Program. Total: €4.62 million per year for a total of €18.48 million.

- **Transforming the Campus for social integration and the integration between the campus and its surroundings**

100.000 per year to hire an architect specialized in urban improvement of university campuses. Total: €0.1 million per year for a total of €0.4 million.

The infoaccessibility report implies an additional cost of €928.100, and the accessibility one adds €869.940.



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